CANDRIAM

A NEW YORK LIFE INVESTMENTS COMPANY

European Innovation as a performance driver

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Commercial document intended exclusively for Professional Investors

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21st Century Challenges



All solutions must involve Innovation



Innovation – Definition



INNOVATION IS SOMETHING NEW AND UNIQUE THAT WILL CREATE VALUE FOR THE CLIENT



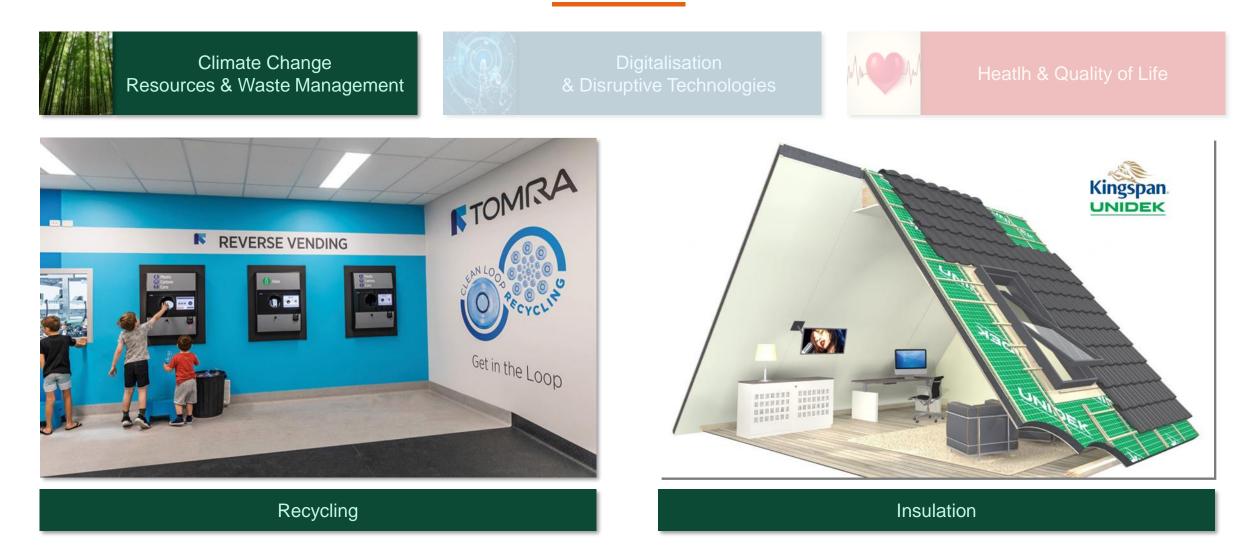
Innovation – Definition



Evolutionary or incremental innovations







Purely illustrative examples

Sources: Tomra, Kingspan





Climate Change Resources & Waste Management Digitalisation & Disruptive Technologies



Heatlh & Quality of Life



Electric Vehicles



Resources Management



Purely illustrative examples

Sources: Infineon, Spirax



Climate Change Resources & Waste Management



Digitalisation & Disruptive Technologies



Heatlh & Quality of Life





Industry Digitalisation



Micro Chips

Purely illustrative examples

Sources: ASML, Dassault Systèmes







Digitalisation & Disruptive Technologies





Lab Automation



Digital Health, Data and AI

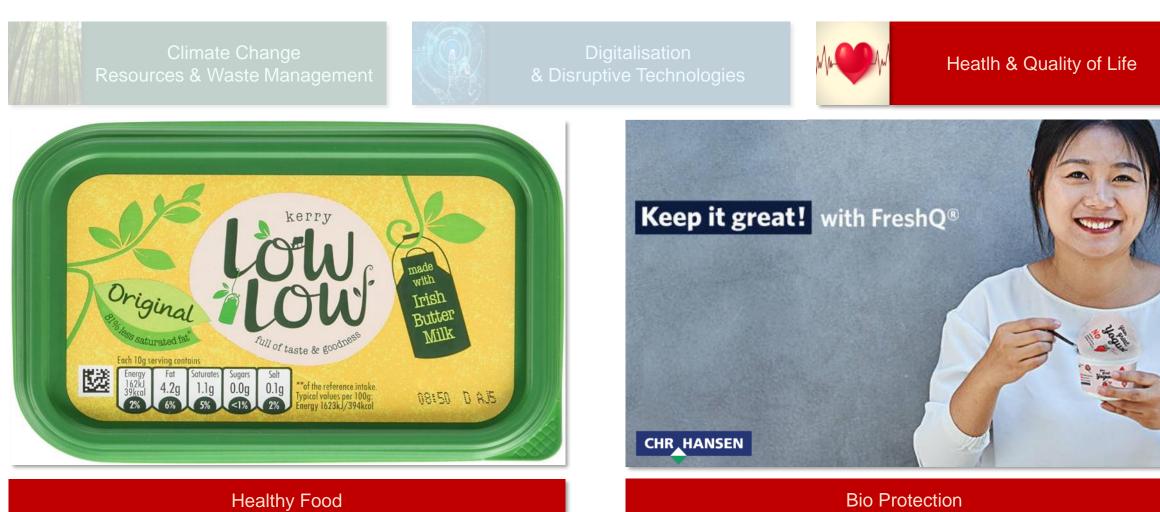


Purely illustrative examples

8

Sources: Tecan, Siemens Healthineers



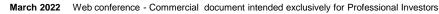


Bio Protection



Purely illustrative examples

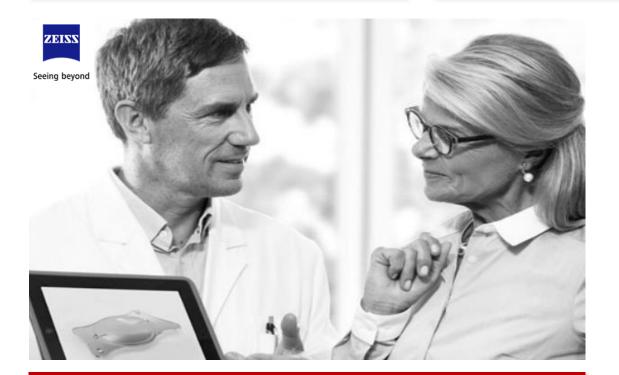
Sources: Kerry, Chr Hansen



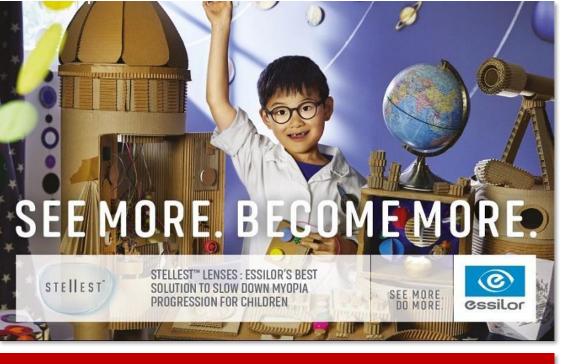
Climate Change Resources & Waste Management Digitalisation & Disruptive Technologie



Heatlh & Quality of Life



Vision Care



Eye Protection



Purely illustrative examples

Sources: Carl Zeiss, Essilor

Climate Change Resources & Waste Managemen



Digitalisation & Disruptive Technologies



Heatlh & Quality of Life





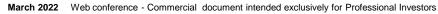
New treatments



Diagnostics

Purely illustrative examples

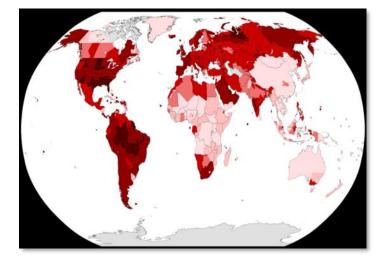
Sources: bioMérieux, Novo Nordisk



3 Key Factors



Climate-related Regulations



COVID Impact



Growth visibility



Climate-related Regulations

COVID Impact

Growth visibility



EU Green Deal

55% net greenhouse gas emissions reduction target by 2030

The EU aims to:

- Become climate-neutral by 2050
- Protect human life, animals and plants, by cutting pollution
- Help companies become world leaders in clean products and technologies
- Help ensure a just and inclusive transition



Climate-related Regulations

COVID Impact

Growth visibility



EU Green Deal

55% net greenhouse gas emissions reduction target by 2030

Industrial impacts:





Climate-related Regulations

COVID Impact

Growth visibility

Durable Impact New Sanitary Needs



Working & Consumption habits Remote Economy





	COVID Impact	Growth visibility
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Record	Deficits
1 CCOIG	Denons

Country	2019	2020	2021 ^e	2022 ^e
U.S	5.7%	14.9%	10.8%	6.9%
EMU	0.6%	7.2%	7.7%	3.4%
France	3.1%	9.2%	8.9%	4.7%
Germany	-1.5%	4.3%	6.8%	1.8%
Italy	1.6%	9.5%	10.2%	4.7%
Spain	2.9%	11.0%	8.6%	5.0%
UK	2.3%	12.5%	11.9%	5.6%
Japan	3.1%	10.3%	9.0%	3.9%

Country	2019	2020	2021 ^e	2022 ^e
U.S	85.2%	104.5%	108.5%	107.1%
EMU	83.7%	97.5%	98.9%	96.3%
France	97.6%	115.1%	115.8%	113.5%
Germany	59.2%	69.1%	72.5%	69.8%
Italy	134.6%	155.8%	154.8%	150.4%
Spain	95.5%	119.9%	120.2%	116.4%
UK	85.2%	104.5%	108.5%	107.1%
Japan	235.4%	254.1%	256.9%	252.3%

Highest Debt Levels (Debt/GDP)



Climate-related Regulations

COVID Impact

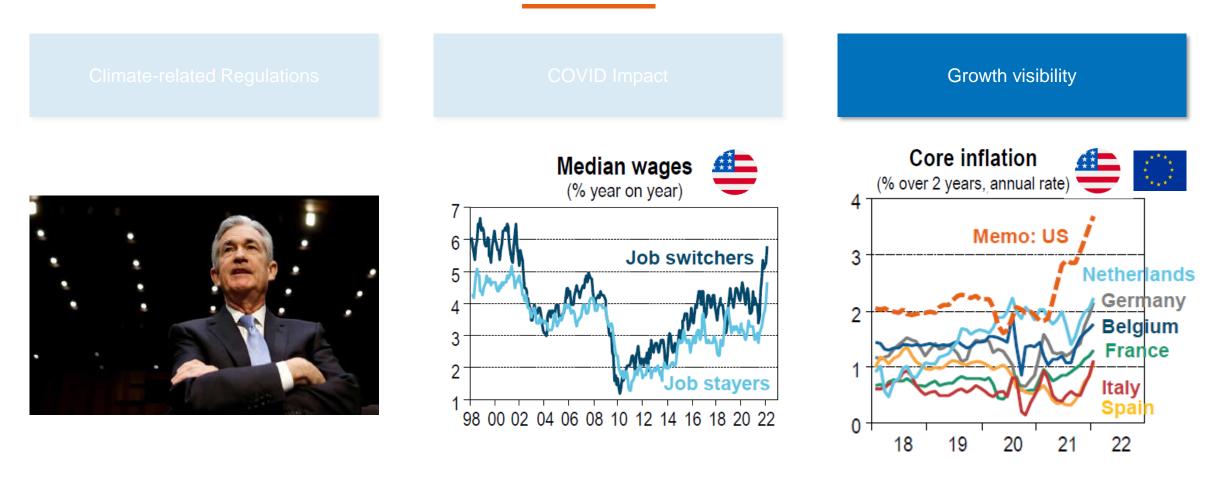
Growth visibility





Agility required to tackle supply chain challenges

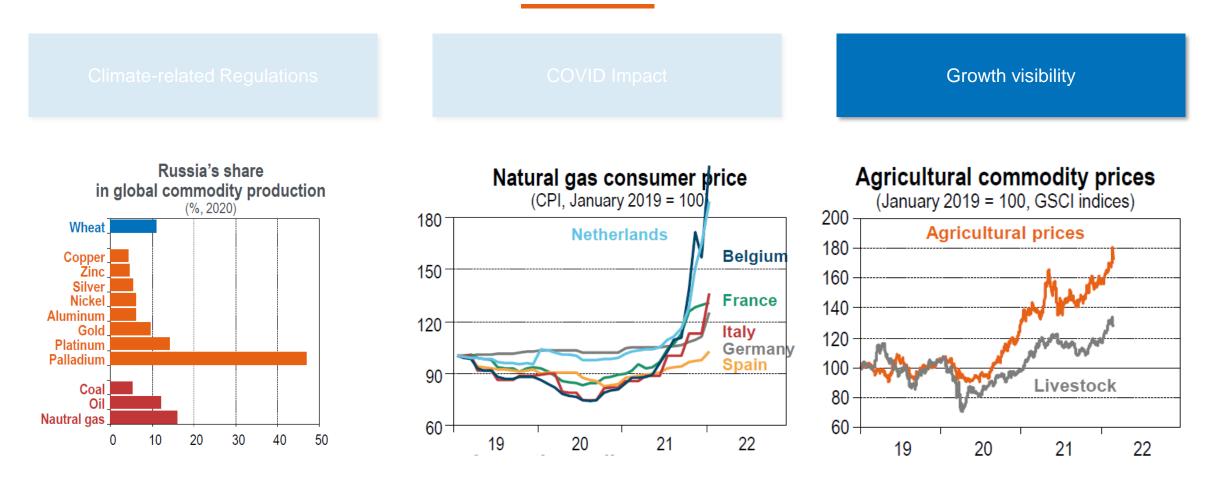




Innovation and pricing power in inflationary environment

Source : Refinitiv Datastream, Candriam





Structural growth in uncertain time : geopolitical tensions, growth decelerating

Source : Refinitiv Datastream, Candriam





Climate-related Regulations

New Habits & Needs

Lower GDP Growth



Need for INNOVATION



European Equity Expertise



(1) - Source: Candriam – as of end of December 2021

(2) - Morningstar: Ratings Overall - © 2021 Morningstar, Inc. All rights reserved. Some of the information contained in this document is the property of Morningstar and/or its information providers. It is given without any guarantee as to its accuracy, exhaustiveness or topicality. Its reproduction or redistribution is strictly forbidden. – as of end December 2021 - The quality of the award won by the UCI or the management company depends on the quality of the issuing institution and that the award does not guarantee the future results of the UCI or management company

* CityWire – Category Equity-Europe Income : « Best Fund Manager Awards, generating the highest risk-adjusted returns in a particular sector over the past three years to 31 December 2016".

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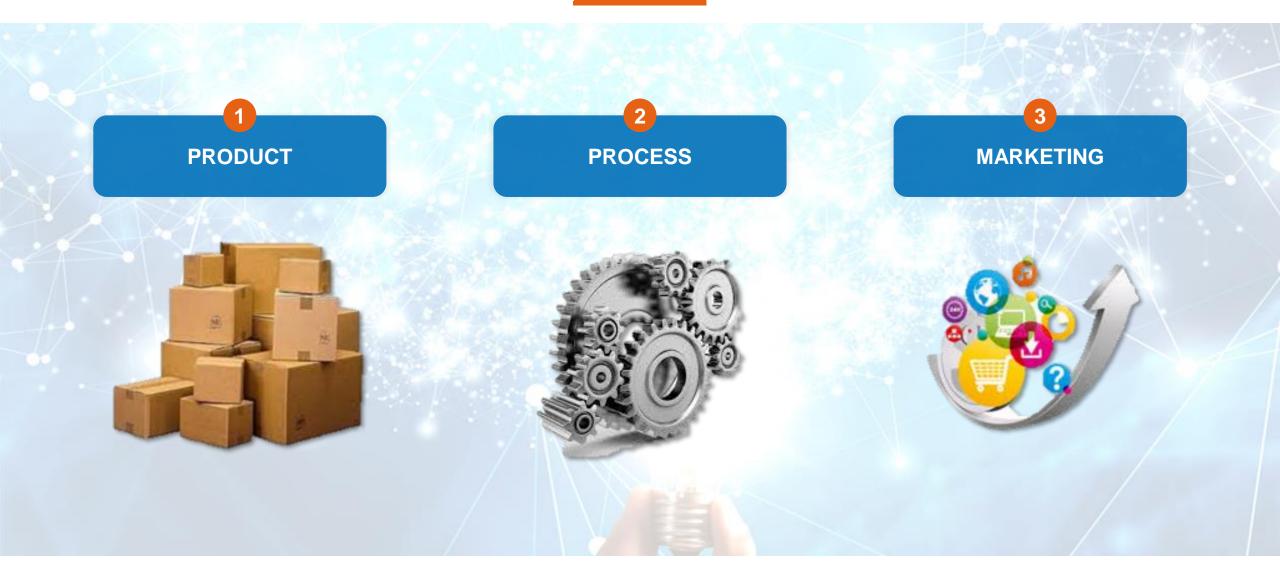


Fundamental Europe Equity Team



A STABLE AND DEDICATED TEAM

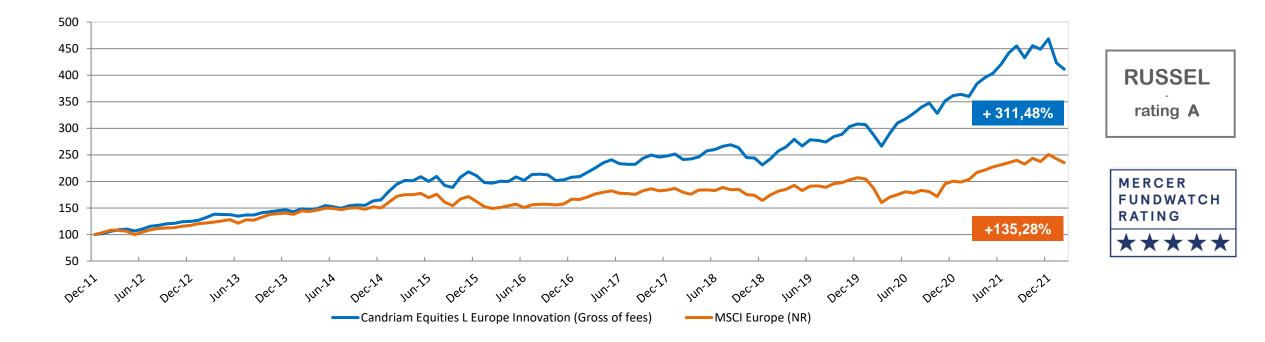
Innovation Framework



Indicative data which may change over time



Performance since inception – Gross of Fees



Source: Candriam As of February 28th 2022 - Past performance is no guarantee of future results and is not constant over time; Performances expressed in a currency other than that of the investor's country of residence are subject to exchange rate fluctuations, with a negative or positive impact on gains. If the present document refers to a specific tax treatment, such information depends on the individual situation of each investor and may change. The fund is actively managed and the investment process implies referring to a benchmark index, the MSCI© Europe (NR). © 2022 MSCI Inc. All rights reserved

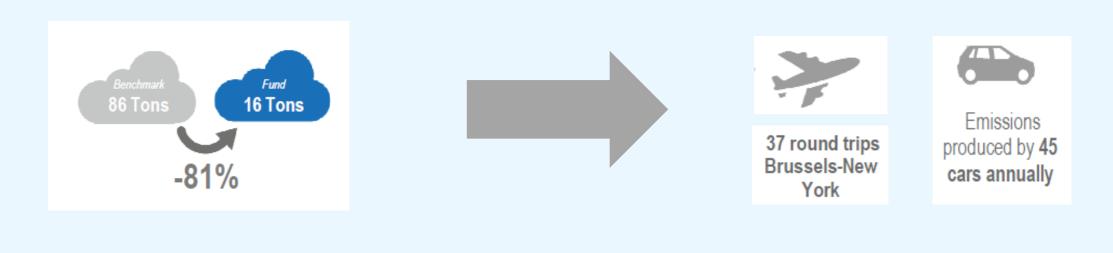
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March 2022 Web conference - Commercial document intended exclusively for Professional Investors

Performance of environmental factors





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OVERALL COMPANY ESG SCORE



Source: Candriam - as of 28/02/2022 - Indicative data which may change over time. (tons CO2eq per million € invested in fund/benchmark). Source: Candriam, Trucost. Footprint:Coverage Rate (Fund/Benchmark):99.2% / 98.8%. ESG Score: Score goes from 0 (worst) to 100 (best). Coverage Rate (Fund/Benchmark):100.0% / 94.3%





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